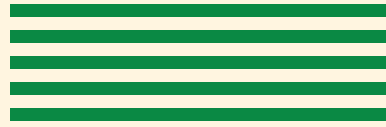




Musim Mas' Consolidated Landscapes Progress Report 2024





Introduction

The Musim Mas Group strives to be an industry leader in driving a responsible supply chain. In 2019, the Group developed an inaugural **No Deforestation, No Peat, and No Exploitation (NDPE) Roadmap to Responsible Supply Base** to meet its supply chain commitments. This roadmap was refreshed in 2022 and included specific targets related to the Group's operations, third-party suppliers, and landscape initiatives.

Hence, in 2020, Musim Mas rolled out its **first landscape strategy for Aceh Province** to ensure its supply base adheres to its NDPE commitments. Musim Mas' landscape strategy focuses on what can be directly influenced: collaboration with multi-stakeholders to drive NDPE compliance across our priority landscapes. Aceh was prioritized due to its unique ecological significance, particularly the Leuser Ecosystem, which required immediate action.

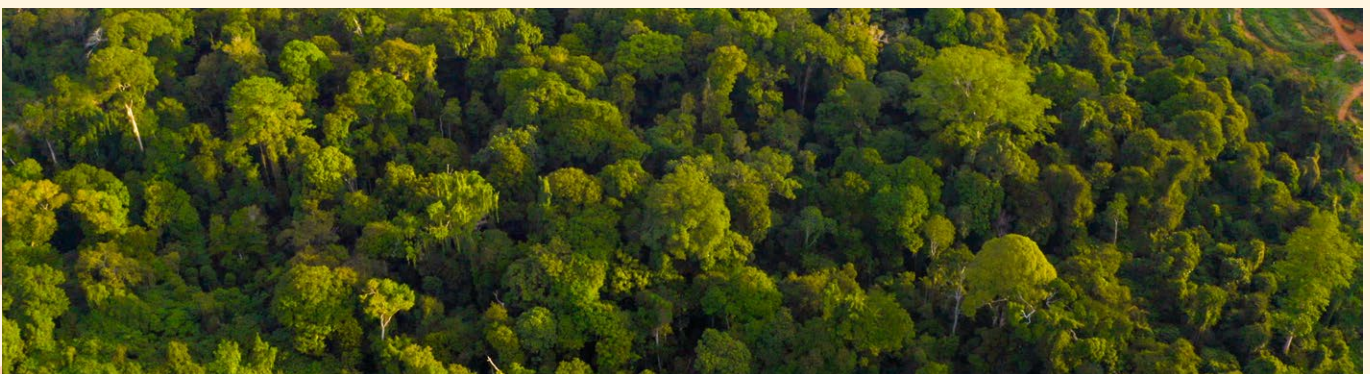


After nearly four years of progress, Musim Mas is leveraging its knowledge to expand its landscape strategy to include **Riau, North Sumatra, South Sumatra, Central Kalimantan, and West Kalimantan**. These priority landscapes were identified through a strategic assessment across Indonesia, focusing on the Group's key operations and evaluating risks. This **new strategy expansion** fulfills a vital component of the Group's NDPE Roadmap to 2025, which commits to developing landscape strategies for all the Group's remaining key sourcing regions.

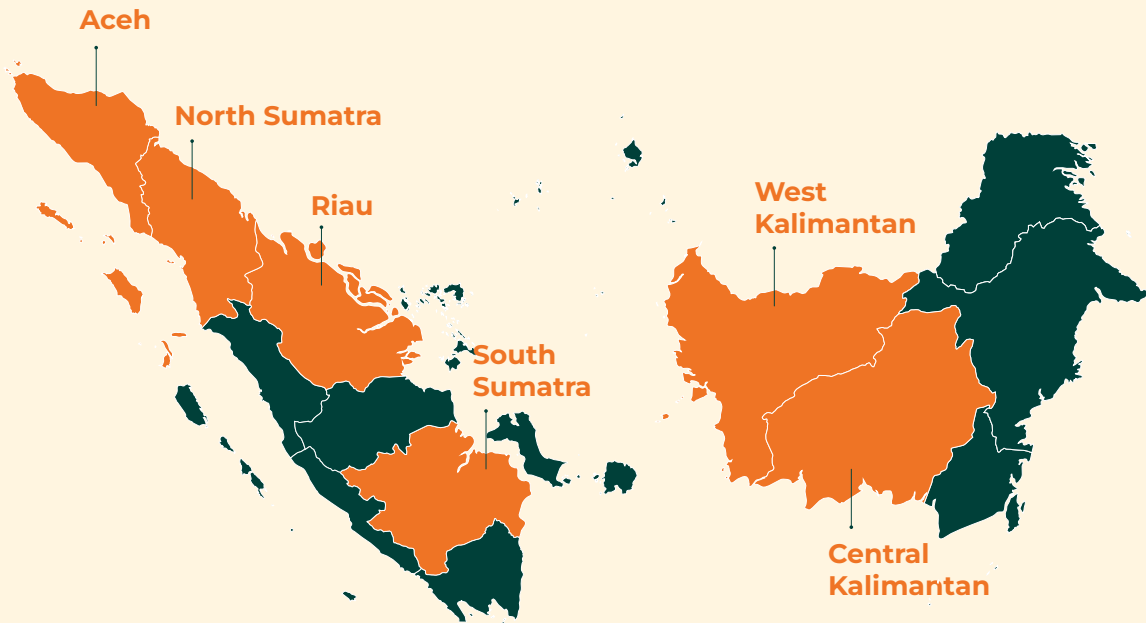
The renewed comprehensive and cohesive sourcing strategy will cover the Group's remaining priority oil palm landscapes. The targets and objectives of this new strategy are aligned with the Aceh Strategy. This strategy will cover the period of 2023 – 2025 for Riau, North Sumatra, South Sumatra, Central Kalimantan, and West Kalimantan to combine all landscape procurement strategies by 2025.

With the rollout of this expanded landscape strategy, 2024 will mark the first year the Group provides an annual progress report across all provinces, including Aceh, covering the period from July 2023 to June 2024. Given the timing of publication, the report also includes significant updates leading up to its release. However, as the strategy for the other landscapes was only launched in September this year, progress in Riau, North Sumatra, South Sumatra, Central Kalimantan, and West Kalimantan remains in its early stages. The Group expects to report more substantial developments within these provinces in the next reporting cycle.

Musim Mas recognizes that a thriving landscape approach demands collaboration at every level—no one company is an island. The Group's strategy has been shaped by collaborations with government bodies, which provide essential regulatory support and alignment with national and regional conservation goals. Academic institutions, such as ETH Zurich and Cambridge University, play a vital role by contributing research and insights that strengthen the company's understanding of sustainable landscape management and guiding theory into practice. Additionally, collaborations with NGOs bring in-depth expertise in areas like biodiversity and community engagement, ensuring that its actions are both practical and socially responsible. By engaging with customers and peers, Musim Mas aligns its efforts to meet market expectations and drive collective impact within the industry. Musim Mas is one of the few groups that integrate suppliers directly into its landscape strategy. This approach goes beyond addressing environmental and social challenges at a landscape level; it ensures that suppliers are actively engaged in sustainable practices, further driving the success of the Group's NDPE commitments. By incentivizing suppliers to participate in landscape programs and using preferential sourcing to support landscapes demonstrating progress, Musim Mas ensures alignment across its supply chain while creating shared value for all stakeholders. This strategy reflects a shared commitment to sustainability and underscores the Group's belief that working together can accelerate meaningful change across Indonesia's vital landscapes.

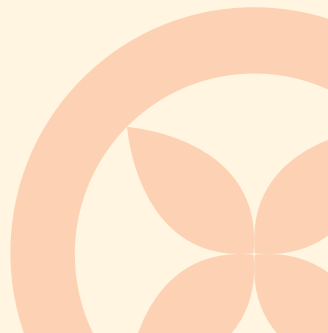
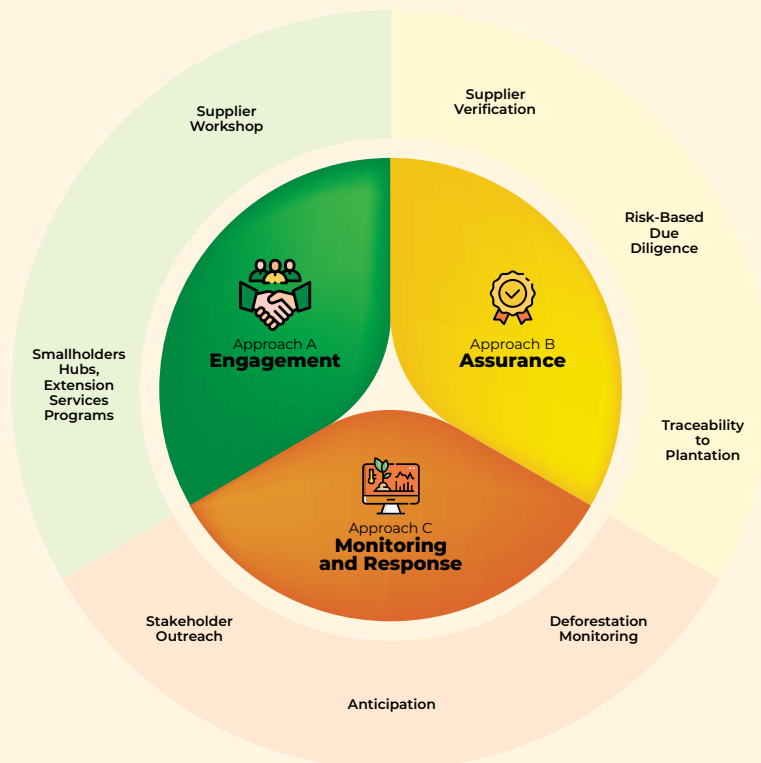


Provinces Covered by Musim Mas' Landscape Strategy



Musim Mas Consolidated Landscape Strategy

Following the conceptual framework of the Aceh Strategy, the expanded strategy focuses on three fundamental approaches: **Assurance, Engagement, and Monitoring & Response**. These approaches work together to ensure that the Group's commitment to NDPE is upheld throughout the Group's entire supply chain.



Highlights at a Glance

Suppliers



391

Suppliers committed to Musim Mas' NDPE policy



384

Suppliers attended NDPE compliance workshops



98.95%

TTP¹ achieved across the supply chain



370

Suppliers assessed using the Risk Management Framework

Smallholders



7,361

Smallholders engaged



460

VEOs trained



7

Smallholders Hubs established

Landscapes



12

Partnerships formed for landscape-level sustainability efforts



6.4 Million

Hectares of suppliers' concessions monitored for deforestation using satellite technology



2.6 million

Hectares of high-risk villages monitored for deforestation using satellite technology

Data is as of June 2024 across the six priority landscapes.



¹ Traceability to plantation (TTP) refers to traceability to place of production, i.e., a company's concession, a farm, or a village for certain FFB dealers and/or smallholders plots.

Approach A: Engagement

The first approach of the strategy is Engagement, aimed at reaching out to producers within the Group's targeted landscapes to ensure they are informed about NDPE requirements and aligned with Musim Mas' sustainability goals. By tailoring engagement efforts to different types of producers, the Group seeks to inform, empower, and encourage collective action among stakeholders, driving NDPE compliance across the board. These efforts are through the Group's supplier engagement workshops as well as independent smallholders' training.



 **2025 Target**

All supplying mills have signed a written agreement that they, as well as their supply base, are compliant with Musim Mas' NDPE requirements or have adopted equivalent NDPE policies and/or public commitments.

Progress of Suppliers Committed to NDPE					
Aceh	Riau	North Sumatra	South Sumatra	Central Kalimantan	West Kalimantan
100%	81.82%	92.62%	95.45%	100%	77.41%

Data as of June 2024

Since 2020, Musim Mas has maintained full commitment from all supplier mills in Aceh to its NDPE policy. The Group remains focused on securing 100% NDPE commitment from all suppliers in the remaining provinces and is on track to achieve this goal by 2025.

 **2025 Target**

Relevant staff from all supplying mills in priority landscapes and their primary FFB suppliers (plantations, main FFB traders, farmers cooperatives, if any) must participate in a supplier workshop organized by Musim Mas. Joint workshops with other CPO/PK/palm product buyers will be explored to engage mills and outgrowers undergoing new plantation development in high-risk areas.

One such engagement includes supplier workshops, a cornerstone of the Group's approach. These workshops are strategically conducted in key sourcing areas to foster understanding and commitment to NDPE principles among mills. Musim Mas sees these workshops as the initial touchpoint for suppliers in providing knowledge dissemination and collaboration, which sets the groundwork for sustainable practices.

Between July 2023 to June 2024, 384 out of the Group's 435 mills across the Group's six priority landscapes, participated in Musim Mas' supplier workshop. These workshops inform and educate suppliers by covering key topics such as Musim Mas' Sustainability Policy, Traceability to Plantation (TTP), Self-Assessment Toolkit (SAT), and the Supplier NDPE Roadmap.

The Group plans to conduct supplier workshops for all other priority landscapes beyond Aceh in the coming year.



Joint Supplier Workshop in Aceh with Wilmar and GAR

In May 2024, Musim Mas, Golden Agri Resources (GAR), and Wilmar held a joint workshop in Aceh Subulussalam to engage their suppliers in complying with deforestation-free palm oil production. This was the third suppliers' workshop in the region organized by Musim Mas. The Group partnered with GAR in March and November 2022 for the first two workshops, with Wilmar joining in 2024.



105 participants from Aceh Selatan, Subulussalam, and Aceh Singkil attended the workshop. Participants included representatives from supplier mills, local traders and farmers, government officials, and civil society organizations (CSOs). This was the first workshop where invitations were extended beyond suppliers.

The 2024 joint workshop focused on improving the understanding of local players on government regulations and management practices in Southern Aceh, supporting sustainable palm oil practices and protecting critical conservation areas such as the Rawa Singkil Wildlife Reserve, socializing good practices regarding due diligence, traceability to plantations (TTP), grievance mechanisms, and sharing the respective sourcing policies of the three companies and its requirements.



Collaborating for Deforestation-Free Landscapes: A Joint Workshop by Musim Mas, Golden Agri Resources, and Wilmar in Subulussalam



2025 Target

Musim Mas aims to have approximately 1,500 independent smallholders in selected regions - Riau and West Kalimantan -, in addition to Aceh, trained on best management practices (BMP) and NDPE requirements. This engagement will build upon the experiences obtained through the Musim Mas' Smallholders Hubs in Aceh, involving the support and training of local government extension officers who will eventually conduct outreach to smallholders. Additionally, Musim Mas will amplify smallholder engagement via the Smallholders Hubs with support from additional partners.

Progress of Engagement with Smallholders

Location of Smallholders Hubs		Number of Independent Smallholders (ISH) Trained	Number of Village Extension Officers (VEOs) Trained	Areas Farmed by Trained ISH (ha)
Aceh	Aceh Selatan	17	-	23.00
	Aceh Singkil	2,239	75	2,184.45
	Subulussalam	1,318	117	2,143.44
	Aceh Tamiang	2,495	73	3,609.48
Riau	Siak	270	24	914.81
	Bengkalis	460	32	869.20
West Kalimantan	Sambas	562	139	650.49
Total		7,361	460	10,394.54

Data as of June 2024

Another engagement entails hands-on outreach to independent smallholders across the respective landscapes. These training initiatives aim to increase oil palm yield productivity, train independent smallholders on best management practices, and replant degraded palms. Through engaging smallholders, Musim Mas aims to empower smallholders to enhance production capacities while upholding NDPE commitments.

As of the June 2024 reporting cut-off, Musim Mas has established **seven** Smallholders Hubs across the Aceh, Riau, and West Kalimantan provinces. In line with Musim Mas' approach to include significant updates beyond the reporting period, the Group is pleased to share that since the last Aceh progress report, Musim Mas launched an additional two Smallholders Hubs in Aceh Selatan and Aceh Timur in August 2023 and August 2024, respectively. Furthermore, the Group remains on track to establish a Smallholders Hub in Aceh Timur, with the first Train the Trainers session for VEOs held in August 2024. The group will share more updates on Aceh Timur in the report for the following year.

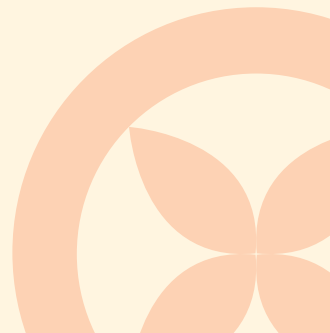
Aceh: Aceh Selatan

1. Aceh Selatan became the latest Smallholders Hub established, officially launched in August 2023.

- In early 2023, Musim Mas engaged Earthqualizer to conduct a scoping exercise in five villages in Aceh Selatan to assess deforestation risk levels.
- All five villages were classified as high-risk. The Group plans to engage two villages by the end of 2024.
- While awaiting the results of the scoping exercise, Musim Mas deployed two Field Assistants to the area. By June 2024, they have trained 17 independent smallholders.



Further updates for Aceh Selatan will be provided in the next report.



Aceh: Aceh Singkil

- Musim Mas and General Mills started a Smallholders Hub in Aceh Singkil in February 2021 to reduce deforestation by training independent smallholders via VEOs. The initial targets are 1,000 smallholders and 40 VEOs within two years.**
 - In 2023, General Mills extended the program for an additional year to train 250 more smallholders and expand the focus to include environmental, social, and economic issues.
 - By June 2024, the program trained 2,239 smallholders and 75 VEOs, exceeding targets.
 - Musim Mas is progressing with the gender and youth inclusion training modules and advancing financial literacy. The program has been extended until Q1 2025 to ensure completion of these remaining deliverables.
- Musim Mas collaborates with ETH Zurich and Cambridge University by participating in the NDPE-RCT Norm-based intervention as part of the Group's partnership with them since 2021.**
 - The NDPE-RCT Program, initiated in June 2023, trains smallholders in Good Agricultural Practices (GAP), NDPE principles, and financial literacy.
 - 24 villages were selected for GAP training, with some randomized for NDPE training.
 - By December 2023, 14 villages and 864 smallholders had completed GAP and financial literacy training, with the remaining ten villages still in progress.
 - In 2024, NDPE training will be conducted in five randomized villages, with others scheduled for randomization later. The remaining ten villages selected in 2023 have completed GAP training and are now scheduled for randomization to receive NDPE training later this year.
 - VEOs are also involved in NDPE training by leading ice-breaking activities to build leadership skills during training sessions.
 - An inter-village competition has been organized to evaluate environmental monitoring and protection practices learned through NDPE training. The competition aims to identify a "nature champion" to advocate NDPE principles.
- Forum Group Discussion on living income and actual income study in Leuser Alas - Singkil River Basin (LASR).**
 - This event was conducted in February 2024, initiated by Swisscontact, Earthworm Foundation, and Koltiva.
 - The event focused on identifying challenges and opportunities to bridge the gap between living and actual income in the communities using a sustainable landscape approach.
 - The goal is for policymakers to address these challenges and implement interventions to improve the livelihoods and well-being of people from different socioeconomic backgrounds.



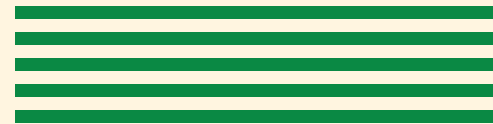
Aceh: Subulussalam

1. Smallholders Hub in Subulussalam with Nestlé and AAK

- Musim Mas collaborated with Nestlé and AAK on a Smallholders Hub in Subulussalam, aiming to address deforestation outside plantation areas in Aceh. The two-year program engaged 1,000 independent smallholders and 40 VEOs, meeting its target.
- After the project ended in 2023, Nestlé and AAK extended the partnership into 2024 to train 250 more smallholders and 20 VEOs on GAP, NDPE, and broader social and economic issues, with modules on gender and youth inclusion, as well as advanced financial literacy.
- Musim Mas has deployed two field assistants in Subulussalam to conduct the training for smallholders. As of June 2024, the program surpassed its goals, training 1,318 smallholders and 117 VEOs.
- The next report will provide further updates on the progress of the social and economic modules.

2. Coordinated Meeting Activities of the Natural Resource Management Working Group (POKJA PSDA)

- In June 2024, a meeting was initiated by Earthworm as a development partner of the Subulussalam City Government.
- The meeting focused on strengthening collaboration, sharing updates on ongoing projects, addressing challenges, and developing strategic plans to enhance natural resource management and sustainability.
- Key decisions were made to improve the overall effectiveness of natural resource management efforts.



Aceh: Aceh Tamiang

1. The first Smallholders Hub was established in Aceh Tamiang in 2020 as part of the Verified Sourcing Area (VSA) initiative, led by IDH (Sustainable Trade Initiative) and under the Production-Protection-Inclusion (PPI) Compact.

- Musim Mas partnered with IDH, the Aceh Tamiang District Government, the Leuser Conservation Forum (FKL), PUPL, and downstream actors like Unilever and Pepsico, and suppliers.
- A key collaboration focus is Musim Mas's support for PUPL in setting up an oil palm training center to enhance GAP knowledge for independent smallholders.
- By June 2024, the program had successfully trained 2,495 independent smallholders and 73 VEOs.



Riau: Dayun

- Musim Mas launched a Smallholders Hub in Dayun, Siak, in collaboration with the local government to support sustainable production for smallholders.**
 - Partners in this initiative include Daemeter, Proforest, Cargill, Unilever, Neste, PepsiCo, Danone, L'Oreal, Sinar Mas Agribusiness and Food, and International and local NGOs.
 - The Dayun Smallholders Hub is part of Musim Mas's broader commitment to the Riau Province, aligned with the goals of the Siak-Pelalawan (SPLP) project convened by the Daemeter Proforest Partnership.
 - In March 2024, the Group held a Training of Trainers session in Pekanbaru for SPLP's village facilitators and farmers' champions, training 34 participants.
 - As of June 2024, Musim Mas has trained 270 independent smallholders and 24 VEOs in the district.

Riau: Sungai Linau

- Musim Mas established a small-scaled Smallholders Hub in Sungai Linau, Riau, in February 2022, with partners such as Proforest, Daemeter, Nestlé, Musim Mas, PepsiCo, IFF, Asia Pulp & Paper, Cargill, Lactalis, & Yayasan Mitra Insani.**
 - The program aims to support community-based land use development, strengthen villagers' livelihoods, protect High Carbon Stock (HCS) and High Conservation Value (HCV) forests, and reduce greenhouse gas emissions through forest and peat protection.
 - By June 2024, the Group has conducted a Training of Trainers from October to November 2023 in the Siak Kecil sub-district and had trained 32 participants. As of June 2024, 460 independent smallholders had also been engaged.

West Kalimantan: Sambas

- In November 2023, Musim Mas, in partnership with Bunge, established a Smallholders Hub in Sambas, the first in West Kalimantan.**
 - The two-year collaboration (2023–2025) aims to train 1,000 independent smallholders in sustainable palm oil production. This collaboration aligns with the Agriculture Sector Roadmap to 1.5 degrees, led by the Tropical Forest Alliance, to combat commodity-linked deforestation.
 - The program covers GAP, NDPE, business management and also supports market access and certification awareness for initiatives like the Roundtable on Sustainable Palm Oil (RSPO) and Indonesian Sustainable Palm Oil (ISPO).
 - Future plans include gender inclusion initiatives and advanced business management modules.





2025 Target

Musim Mas aims to support 7,000 independent smallholders in achieving RSPO certification to enhance their access to international markets and 5,000 independent smallholders in obtaining ISPO certification.

Independent Smallholders RSPO and ISPO Certification Progress

Associated Mills		Number of RSPO-Certified Independent Smallholders	RSPO-Certified Land Area (ha)	Number of ISPO-Certified Independent Smallholders	ISPO-Certified Land Area (ha)
North Sumatra	PT Siringo-Ringo	1,279	2,718.35	1,090	2,200.88
	PT Sinar Agro Raya	745	2,290.70	380	1,303.44
Riau	PT Bahana Nusa Interindo	1,024	2,663.03	104	261.56
	PT Indomakmur Sawit Berjaya	1,146	2,242.71	385	730.38
Central Kalimantan	PT Multipersada Gatramegah	171	537.26	-	-
West Kalimantan	PT Sarana Esa Cita	221	559.38	-	-
	PT Lestari Abadi Perkasa	-	-	-	-
Total		4,586	11,011.43	1,959	4,496

Data as of December 2023. The Group's certification figures are updated every December.

RSPO Certification

Musim Mas' independent smallholder certification program has provided smallholders and farmers' associations with direct access to the sustainable palm oil market. As of October 2024, through the sale of RSPO credits to companies like Waitrose, ACT, Unilever, PepsiCo, and Nestlé, independent smallholders have earned an additional USD 3.9 million.



ISPO Certification

The company assisted 1,959 independent smallholders, managing 4,496 hectares, in obtaining the ISPO certification under Ministry of Agriculture Decree No. 38/2020.





Approach B: Assurance

The second approach of the landscape strategy is Assurance, where the objective is to establish robust systems and procedures that provide companies with the necessary tools and processes to uphold NDPE compliance. Three key components assure the Group that the mills supplying crude palm oil (CPO) and/or palm kernel to Musim Mas are NDPE compliant – **Traceability to Plantation (TTP)**, **Musim Mas' Risk Management Framework (RMF)**, and the Group's **grievance mechanism**.



2025 Target

All supplying mills will have conducted a comprehensive identification of their supply sheds and sources of FFB. For RSPO-certified mills, this process will involve a thorough review of their RSPO audit reports to identify and analyze the supply shed. It is imperative that all RSPO members operate in compliance with the most recent RSPO Principles and Criteria at a corporate-group level and have systems in place to ensure that third-party suppliers adhere to Musim Mas' NDPE policy.

As part of Musim Mas' commitment to completing supply shed identification by the end of 2025, the Group has made significant progress toward ensuring traceability and compliance with the NDPE policy.

- **Total Number of Mills Completing Identification:** The Group is pleased to report 98.95% traceability to plantation (TTP) in the targeted provinces and has completed the identification of their supply sheds and sources of FFB.
- **RSPO-Certified Mills Compliance:** For the RSPO-certified mills, 11 mills' TTP data were collected using their RSPO audit reports. Nine mills have achieved 100% traceability to plantation (TTP), while all 11 mills are certified under the RSPO Mass Balance (MB) standard.



2025 Target

All mills will have undergone assessment using the Risk Assessment Framework (RMF) methodology and will have been engaged accordingly. To enhance the RMF, Musim Mas will conduct plausibility checks to validate the TTP data received.

Risk Levels of Assessed Mills by Region

Region	Low-Risk Mills	Medium-Risk Mills	High-Risk Mills	Total Mills
Aceh	30	12	1	43
Cental Kalimantan	48	-	-	48
West Kalimantan	20	-	-	20
North Sumatra	97	8	-	105
South Sumatra	42	-	-	42
Riau	104	8	-	112
Total	341	28	1	370



Musim Mas launched its **No Deforestation, No Peat (NDP) Risk Management Framework (RMF)** in 2021 to assess NDP risks. The RMF compliance categorizes new and existing suppliers as low-, medium-, or high-risk by overlaying TTP data on supply shed maps that include conservation and peat areas.

In 2023, Musim Mas incorporated updated maps and information on palm-planted areas to ensure that its assessment remains stringent and is based on the latest available data. As of December 2023, the Group has identified 341 low-risk mills, 28 medium-risk mills, and one high-risk mill using the RMF methodology. The Group has been in the process of engaging mills in priority landscapes since the publication of the Landscapes Strategy document.

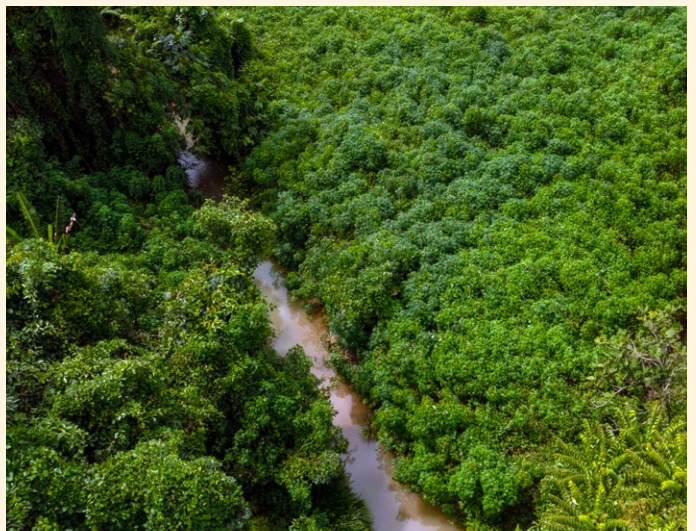
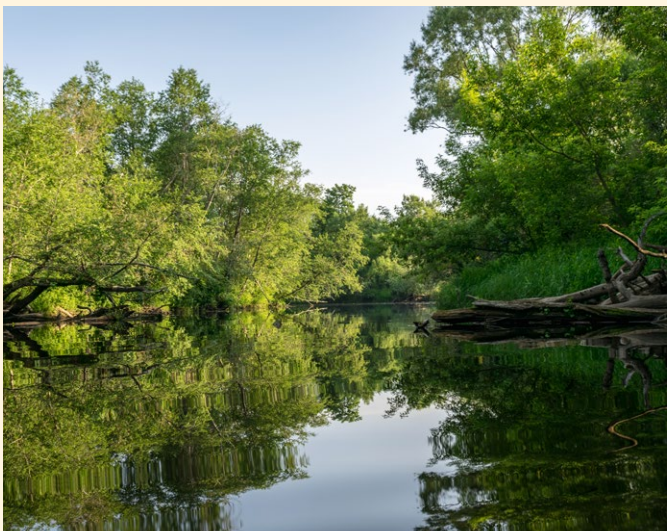


2025 Target

On-site verification will be extended for mills with critical grievance cases.

In cases of non-compliance, Musim Mas initiates corrective actions through its established **grievance mechanism**. The **Controlled Purchase Protocol (CPP)** is activated for critical cases, ensuring appropriate measures are taken to address grievances. This structured process evaluates supplier actions and monitors the progress of their action plans to resolve issues effectively.

Musim Mas has addressed critical grievances in Aceh and Riau over the past few years. Between July 2023 and June 2024, no new critical grievances were reported across the Group's priority landscapes. However, Musim Mas has been actively addressing three grievances stemming from a 2022 Rainforest Action Network (RAN) report. The report alleged indirect sourcing of fresh fruit bunches (FFB) from plantations encroaching on the boundaries of the Rawa Singkil Wildlife Reserve.



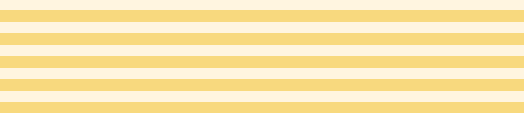
Resolution of the Grievance Cases

As of the last landscape report published in November 2023, Musim Mas has resolved two of the three grievances reported by RAN in 2022. At that time, one case was still unresolved, and further monitoring was needed to ensure the supplier's action plan was completed. Significant progress has since been made, and the remaining case is now officially closed.

In the Group's [latest Sustainability Report](#), published in September 2024, Musim Mas confirmed the resolution of all three cases. Details of the grievances and steps undertaken by the mills to resolve the grievances can be found in Musim Mas' [grievance log](#).

Just prior to the publication of this report, RAN published an investigation in November 2024 alleging that one of Musim Mas suppliers was processing FFB from a dealer sourcing from within the Rawa Singkil Wildlife Reserve. Upon learning of this, the Group activated its grievance mechanism to investigate the claims and engaged directly with the implicated supplier. This process involved reviewing the available evidence, requesting supporting documentation and holding discussions with both the supplier and RAN. However, in the end, insufficient evidence was provided to dispel the allegations of the RAN investigation. Consequently, The Group made the difficult decision to discontinue the commercial relationship with the alleged supplier by the end of November 2024.

Beyond this individual supplier case, this incident highlights a larger and more complex challenge. The continuing deforestation in Aceh is deeply rooted in social and political complexities. Effectively tackling forest destruction in such situation requires collective and coordinated action. Governments at all levels, enforcement agencies, NGOs, local mills, processors like Musim Mas, and global consumer brands all have a role to play. Musim Mas remains committed to supporting collaborative solutions to protect the Rawa Singkil Wildlife Reserve and to continue our existing efforts in the landscape.



Approach C: Monitoring and Response

Approach C focuses on proactive deforestation monitoring and swift action across key landscapes. By implementing a structured system to detect and address deforestation, Musim Mas ensures that risks are managed efficiently, supporting its goal of maintaining NDPE compliance across its supply chain. This approach integrates monitoring efforts, real-time alert systems, and collaboration with various stakeholders to ensure that any deforestation is promptly identified and resolved.



2025 Target

Deforestation alert and field-checking partnerships will be fully operational in the priority landscapes.

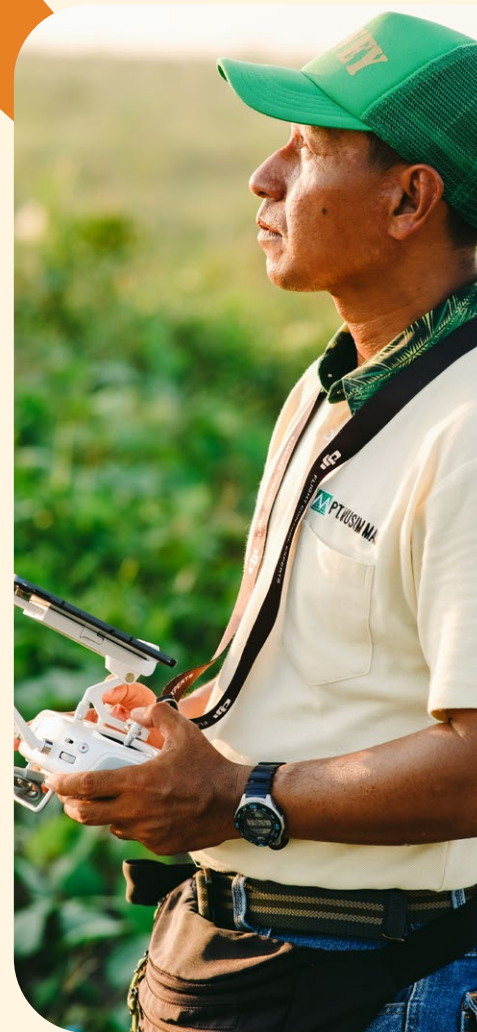
Musim Mas has made substantial progress toward achieving its 2025 target for deforestation monitoring and field-checking partnerships in priority landscapes. The Group relies on the Earthqualizer (EQ) platform, the Integrated Deforestation Alert (IDA) system, and internal monitoring protocols to track deforestation risks. Global Forest Watch developed IDA and combines multiple analytical systems—GLAD, GLAD-S2, and RADD—to detect changes across primary forests, plantations, and younger forests. Together, these platforms provide alerts that enable Musim Mas to respond swiftly to deforestation risks and ensure the Group stays on course to meet its NDPE compliance objectives.

As of June 2024, the Group monitors 6.4 million hectares of Musim Mas suppliers' concessions and 2.6 million hectares of high-risk villages across the six priority landscapes.



2025 Target

Grievances related to Musim Mas suppliers detected through monitoring platforms and stakeholder information (e.g., EQ, Mighty Earth, IDA) will decrease compared to the 2020 baseline, as a result of the engagement and assurance measures implemented under Approaches A and B.



As of this reporting period, the Group has seen a decreasing general trend of proven deforestation cases within Musim Mas' direct suppliers based on monitoring platforms and stakeholder reports. However, the data are quite varied, particularly in landscapes where the Group is initiating supplier engagement in accordance with the strategy.

Conclusion

With the launch of the expanded landscape strategy in September, Musim Mas is now reporting on progress across five new landscapes beyond Aceh for the first time. This report provides an update on the latest achievements in Aceh, where the Group has not only met but exceeded most of its targets, as highlighted in last year's Aceh Report.

Since the strategy expansion was introduced only two months ago, progress in Riau, North Sumatra, South Sumatra, Central Kalimantan, and West Kalimantan remains in the early stages. While this report offers limited updates for these areas, it sets the foundation for more comprehensive updates in the following report. Musim Mas remains committed to delivering more detailed progress in the coming year as the work in these landscapes matures and further milestones are reached. The Group continues to anticipate significant achievements in its efforts to drive sustainable practices across all its priority landscapes.





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